2017 Annual Report 2018 Program of Work

Advance to GO Collect Our Region's Success





CULITIVATING TALENT PROMOTING REGION'S BRAND & IMAGE



NETWORKING





Megan A. Lucas

Stefanie Prokity

Catalyst and **Synergy**. Think of a catalyst as "an agent that provokes or speeds significant change or action." Synergy means a "combined action or operation" and "a mutually advantageous conjunction or compatibility of distinct business participants or elements (such as resources or efforts)." Go back and re-read those definitions. And then think about what the Lynchburg Regional Business Alliance accomplished in 2017! I think you will agree that the Alliance serves as a catalyst for change, but only with the synergy that we can find and unlock through our various partnerships.

The real builders of our success, and the reason behind our passion and promises, are you—the members, makers, creators, investors, partners, collaborators, and mentors that support our hard-working community. With you, through you, and for you, we are **connecting creativity and commerce**; we are **Advancing to Go** for more. Each day, we embrace our roles as catalysts and synergy-finders to discover opportunities to invent and invest in the future. Together, we will go after more; we will do more.

Thank you for your dedication and investment in our region. 2017 was a year of noteworthy achievements. We are motivated to traverse the road ahead with you. Let's **Advance to Go** to do more together for each other!

Megan A. Lucas CEO & Chief Economic Development Officer

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ADVANCE TO GO COLLECT OUR REGION'S SUCCESS

I am honored to be your Chair of the Board for 2018.

Thank you to Immediate Past Chair Jim Richards for his passionate leadership of the Alliance, and to his Board and committee chairs who worked together for a very successful year, most notable, the relocation of the Alliance to their new headquarters in downtown Lynchburg.

As I take the gavel as the new Chair, I plan to support the mission of the Alliance and to continue its vision with spirit and enthusiasm. Chairing this auspicious organization is truly an honor for me as it resonates with my values and experience. As a small business owner, I want to champion other small business owners and entrepreneurs in our region and inspire others to contribute to creating a thriving business climate and culture. I am excited that our board will focus on developing a strategic plan that will help us build a sustainable, growing, and thriving organization to meet the needs of our dynamic and evolving marketplace.

I encourage you to take advantage of Alliance activities, programs and networking events during which we can build long-lasting relationships, foster trust, exchange ideas, learn and share. Thank you for your support and confidence.

Stefanie Prokity

Alliance Chair Successful Innovations, Inc.



WORKFORCE INITIATIVES

WHAT WE DO



ECONOMIC DEVELOPMENT

We recruit and retain businesses to drive job creation and business expansion.



EDUCATION

We connect businesses with schools to improve the talent pipeline.



LEGISLATIVE ADVOCACY

We advocate for policies and legislation that protect free enterprise and create an environment where businesses prosper.



LEADERSHIP

We provide leadership and management training to strengthen leaders for personal, professional and community leadership.



RELATIONSHIP BUILDING

We help our members build connections by offering 60+ events annually.



SMALL BUSINESSES

We drive entrepreneurship and growth through education, resources and networking.

WORKFORCE

We connect businesses to the next generation of talent.



YOUNG PROFESSIONALS

We cultivate a young professional community by hosting events that connect YP's to local businesses and each other.



"The monthly A.M. Alliance has been the most beneficial and consistent networking group I've ever participated in. Not only have I made many new connections, but, every time I attend, I come away with at least one new business opportunity, either through a referral or a direct conversation. In the six months that I have been attending, I can directly attribute a 35% revenue increase to these A.M. Alliance connections! That's the way networking should work! Another great benefit of Alliance membership." **Nina Porter,** Business Development, Media Partners



2017 ANNUAL REPORT

ALLIANCE HIGHLIGHTS

- Relocated of Alliance Headquarters to new facility in downtown Lynchburg thus making it a beacon for business and showcasing the business community.
- Successfully completed a \$2.1M Capital Campaign for Economic Development resulting in a five-year strategic plan for economic growth.
- Hosted regional workforce summit with over 80 employers and educators participating and providing key information on workforce and education priorities of concern to their organizations.
- Developed of a regional Comprehensive Economic Development Strategy (CEDS) with Regional Councils established to execute goals set forth in the plan.
- Supported lobbying efforts for Central VA Training Center resulting in \$260K in funding for a phase 1 environmental assessment that will begin the process of redevelopment.
- Conducted 67 one-on-one consultant meetings to communicate the assets of our region as the ideal location for industry expansion. Consultants working with companies actively seeking new locations were able to hear the benefits of doing business in the Lynchburg Region as we continue building relationships and informing the consultants of regional advantages and available property.

- Completed regional supply chain analysis to identify opportunities to link more suppliers with opportunities for expansion into our region.
- Earned five-star accreditation from the US Chamber for the third consecutive fiveyear period placing the Alliance in the top ½ of 1 percent of all chambers in the US.
- Hosted state Economic Development leaders, Sec. of Commerce, Todd Haymore and CEO of VEDP, Stephen Moret to highlight our regional assets and provide interaction with our businesses and one-on-one feedback on ways to enhance our business opportunities.
- Hosted a familiarization tour with 16 project managers from the VA Economic Development Partnership to educate their business recruitment teams on the assets of our region so that they can better generate leads for our region.
- Rolled out new tiered dues giving Alliance members numerous options for member benefits and levels of participation.
- Conducted regional survey of Young Professionals providing key data on trends and workforce desirability to help our employers recruit and retain top talent.
- Connected 150 employers to potential job applicants via our Now Hiring e-blast.

\$2.1M

Capital Campaign for ED resulting in a five-year strategic plan for economic growth

\$124M

Invested in regional road projects which the Alliance lobbied for through SMART SCALE Round 1 and Round 2 funding process

7,049

Certificates of Origin processed for our exporting members

\$260K Funding received for Central VA Training Center phase 1 environmental assessment

2,288 +

Number of people networking at Alliance events





2017 ANNUAL REPORT

MEMBERSHIP HIGHLIGHTS



\$6,386

Prescription drug savings by members who used our Alliance Rx Card

Member Services

- Total Members 752
- Employees Represented **40,576**
- New Members 61
- Member Premuim Investors 87
- Member Retention Rate 90%
- Avg. Yrs. of Membership 20

Largest Member Sectors

- Business and Professional Services
- Finance and Insurance
- Healthcare
- Restaurants, Food & Beverages
- Non-Profits

Number of business sectors we represented through our advocacy work









LINKEDIN 304 Followers

ECONOMIC DEVELOPMENT HIGHLIGHTS



Regional Marketing

- 14 Targeted Industry Events/Meetings Held
- 67 One-on-One Consultant Meetings Held
- 5 Consultant Focused-Events Attended
- 30 Lynchburg Regional Manufacturing Videos Produced
- 2 Features in National Publications Targeted at Site Consultants

Lynchburg Regional Strengths

- Centralized Location
- 2 Low Cost of Living
- 3 Availability of Water Supply
- Access to Higher Education and Training Programs

Aggressive Recruitment Strategy Targets Based on Supply Chain Analysis

- Metals
- Plastics
- Machinery and Components
- Transportation and Logistics



ADVANCE TO



2018 PROGRAM OF WORK

The 2018 program of work has been created based on the major areas of priority of the Alliance. These areas of priority listed below come from the following:

A. Four pillars of our mission

B. Economic Development campaign goals

Advocacy & Public Policy:

- Legislative wins based on annual legislative agenda and our nine pro-business policy areas:
 Economic Development,
 Education, Energy, Healthcare,
 Infrastructure, Regulatory Reform,
 Transportation and Workforce
- o Finalize plans for the future of Central Virginia Training Center
- Increase Legislative Affairs and Transportation Advocacy participation
- Annual events for members to connect with our elected officials on the local, state and federal levels
- Partner with key advocacy stakeholder groups including
 National Association of
 Manufacturers, National
 Federation of Independent
 Businesses, the US and VA
 Chambers of Commerce, on
 events and issues of importance
 to our members

C. CEDS

D. Budget and overall operations best practices

Communications:

- o Increase social media reach and member engagement
- o Increased readership on e-blast
- o Communicate news worthy editorials and regional stories

Economic Development:

- o Elevate economic growth & momentum through:
 - Annual delegation missions to targeted markets and industries
 - Enhanced branding and marketing efforts in print and digital advertising, exhibits at key business and industry trade shows and hosting of site selectors and familiarization tours in our region
- o Position the region as a hub of talent and opportunity by:
 - Partnering with the regional Workforce Development Board on key initiatives
 - Partnering with RAMP program with Roanoke/Blacksburg Technology Council
 - Completing research for economic gardening and research program
 - Researching gap financing initiatives

- Expand regional stakeholders and enhance engagement in investor relations
- o Enhance the business eco-system by:
 - Industrial sites evaluation
 - Business retention visits
 - Launching business retention and expansion survey
 - Conducting headquarter visits of regional industries







2018 PROGRAM OF WORK

4 Membership & Member Engagement:

- o Increase participation at signature events
- Capture more success stories of how Alliance events and interaction helped members
- o Attract new attendees to A.M. Alliance events
- Increase Board participation and engagement with membership through attendance at events and written communications via our new member retention program
- o Increase Ambassador interaction with members
- o Complete conversion of existing members to Tiered Dues



Leadership Training & Workforce Development

- o Completed the 2018 Executive Leaders Forum
- o Recruit class for Leadership Lynchburg 44
- o Conduct regional Career Exploration Fair to connect students to high demand regional occupations
- Conduct 2018 Communications
 Academy and increase
 partnerships over last year
- Conduct 2018 Workforce Summit to increase interaction between area high school leadership and employers and supports filling key demand occupations in our region

Special Programs/Projects:

- Execute successful program of work for the Technology
 Council including TECHEdge, the new Regional Accelerator and
 Mentorship program (RAMP) and increased Board engagement and participation
- Increase community awareness and engagement of young professionals through the Young Professionals of Central VA (YPCV)
- Increase YPCV professional development opportunities and participation in those opportunities





"Leadership Lynchburg gave me a clear cut image of what leadership really means and how to incorporate it into my work and home life, and really help others to further themselves and be the best they can be. I feel as though I can reach my goals of better communication, dealing with stress within the work place, etc. because of the program. Ashley Coffman, Customer Service Representative, Bank of the James

ADVANCE TO



2018 BOARD OF DIRECTORS























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Fred Armstrong Todd Beck The Standard

Carl Boggess Bedford County

Rex Geveden

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